

28 November 2011

Members of the National Board,

Over the last month CAP has only been conducting critical operations as funding received during the continuing resolution (CR) was very limited. After discussing with the National Commander, I am pleased to report that even though we are still operating under CR authorities, enough funding has been added to the cooperative agreement to allow CAP to resume most operations. As of now, we agree all operations may resume except for Counterdrug and Drug Interdiction on mission symbol A3. As soon as A3 operations can commence, we will let you know.

In this short down time we've gained tremendous insight into what we may face in the future as the Department of Defense considers what could be dramatic cuts over the next several years. Though we have funding to operate now, it is prudent for CAP to remain fiscally conservative in its day to day operations. My staff will continue to limit its travel to only that which is necessary, monitor budgets closely, and look for cost saving measures wherever possible, and I encourage you to do the same. Some of the measures that were put in place over the last month only truly enforced existing policies like advance approval by the NOC of RONS and requiring sortie data to be entered within 72 hours. That will continue as it makes sense for CAP as an organization to have as accurate a picture as possible as close to real time as we can get it; by doing so we're able to approve as many missions as possible with the limited resources we have.

Finally, we sincerely appreciate your assistance in closely monitoring your operations recently, all the great cost saving ideas that you and your members brought forward, and above all everyone's willingness to support this great organization and making hard decisions during these difficult financial times. My staff and I are proud to support you doing the great missions of our organization every day.

Very Respectfully,

Don Rowland